



Hospital Annual Planning Submission

2011-2012

October 4, 2011



Hospital Annual Planning Submission 2011-2012

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SERVICE VOLUMES

Indicators	99/00	00/01	01/02	02/03	03/04	04/05	05/06	06/07	07/08	08/09	09/10	10/11	11/12
In-patients													forecast
<i>Avg Patients/Day</i>													
Acute Care	16.7	14.8	11.1	12.4	12.5	13.2	11.7	12.0	11.5	12.5	10.0	11.5	9.9
Chronic	6.7	6.4	5.5	6.8	6.9	6.8	6.9	6.8	6.9	6.3	6.6	6.7	6.7
ELDCAP	19	18.4	17	16.9	18.9	19	18.9	18.8	18.8	18.9	18.9	18.8	18.8
Total	42.4	39.6	33.6	36.1	38.3	39	37.5	37.6	37.2	37.7	35.5	37.0	35.4
ALOS - Med/Sx			5.15	5.78	6.36	7.01	8.6	7.6	7.1	8.8			
Out-Patients													
ER - # visits	13451	12260	10861	8928	9326	10491	11864	11258	11100	10708	10140	9617	10100
Footcare - # visits					158	323	374	492	409	339	435	415	400
Lab - # tests					76239	79997	85957	89099	117053	122231	147551	*435296	440000
Lab - # units					294042	315483	323246	257131	371961	283362	339986	*253774	260000
Radiology - # tests			3232	3561	3028	3224	3448	3638	3400	2963	3414	3573	3575
U/S - # tests			867	961	928	928	1004	1141	1128	1171	1268	1229	1300
Clin Nut - Att Days	617	633	767	373	344	893	967	1205	501	835	414	1139	1150
Physio - Att Days	3524	4347	3678	4436	3359	2671	3646	3107	2674	1811	1396	3098	2800
OT - Att Days	1158	880	638	2131	1877	2033	1590	1157	2065	1934	2582	2616	2800
Social Work - Att Days			231	593	625	1030	1438	1511	1399	1369	1400	1510	1500
Telemedicine Patient Visits				48	157	345	453	510	373	408	632	511	500

*Calculation system changed

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**HOSPITAL ANNUAL PLANNING SUBMISSION
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Budgeted Full-Time Equivalents by Department

Department	05/06	06/07	07/08	08/09	09/10	10/11	11/12	Comments
Nursing - Medical	16.80	16.80	16.80	16.80	16.80	16.80	16.60	Correction
Nursing - LTC	15.90	15.90	16.90	17.10	17.10	17.70	18.60	-1.0 RN, +1.5 PSW, +.4 RPN
Nursing - ER	5.20	5.20	5.30	5.80	5.30	5.30	5.30	
Nursing - TM	1.00	1.00	1.00	1.00	1.00	1.00	1.20	Relief +.20
TOTAL Nursing	38.90	38.90	40.00	40.70	40.20	40.80	41.70	
Laboratory	4.90	4.90	4.90	4.90	4.80	4.80	4.80	
Radiology	2.10	2.10	2.10	2.40	2.40	2.40	2.40	
Pharmacy	1.20	1.50	1.30	1.30	1.30	1.30	1.30	
Rehabilitation	3.00	3.00	3.20	4.00	4.00	4.40	4.00	Temporary PT -.4
TOTAL Amb. Care	11.20	11.50	11.50	12.60	12.50	12.90	12.50	
Mat. Mgmt/CSR	1.20	1.20	1.60	1.60	1.60	1.60	1.70	Infection Control +.1
Housekeeping	7.20	7.20	7.20	8.00	8.40	7.20	7.20	
Laundry/Linen	1.20	1.20	1.20	1.20	1.20	1.40	1.40	
Food Services	5.90	6.40	6.80	6.80	6.70	7.80	8.25	Student -.2, education +.1, Aide +.55
Plant Maintenance & Operations	2.20	2.70	3.20	4.20	4.20	4.20	4.20	
TOTAL Support Services	17.70	18.70	20.00	21.80	22.10	22.20	22.75	
Administration	10.60	10.60	10.60	9.00	8.60	8.60	8.60	
Nursing Administration	2.00	2.50	2.50	2.50	2.50	2.50	2.50	
Admit. & Ward Clerks	4.80	4.80	4.80	4.85	4.85	4.85	5.40	LTC Clerk +.55
Health Records	2.20	2.20	2.50	3.50	3.50	3.50	3.20	Student -.3
District Lab Program	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Temp. QI Coordinator							0.30	One-time funding (ECFAA)
TOTAL Other	20.60	21.10	21.40	20.85	20.45	20.45	21.00	
GRAND TOTAL	88.40	90.20	92.90	95.95	95.25	96.35	97.95	Total increase 1.7%

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Budgeted Salaries by Department

Department	2010/11	2011/12	Comments
Nursing - Acute Care	\$1,261,068	\$1,245,620	
Nursing - Long-Term Care	\$955,957	\$941,476	
Nursing - Emergency	\$452,429	\$473,330	
Nursing-Out-Patient (Telehealth)	\$84,840	\$101,102	
TOTAL Nursing	\$2,754,294	\$2,761,528	
Laboratory	\$359,150	\$367,581	
Radiology	\$200,544	\$204,858	
Pharmacy	\$67,564	\$65,645	
Physiotherapy	\$279,780	\$266,460	
TOTAL Amb. Care	\$907,038	\$904,544	
Materials Management + CSR	\$68,659	\$74,420	
Housekeeping	\$317,381	\$324,035	
Laundry/Linen	\$53,071	\$54,130	
Food Services	\$326,536	\$357,284	
Plant Maintenance & Operations	\$229,521	\$233,049	
TOTAL Support Services	\$995,168	\$1,042,918	
Administration	\$587,870	\$593,702	
Nursing Administration	\$202,703	\$201,503	
Admitting & Ward Clerks	\$223,727	\$245,876	
Health Records	\$157,342	\$153,893	
District Lab Program	\$83,208	\$83,208	
Temporary QI Coordinator		\$13,000	
TOTAL Other	\$1,254,850	\$1,291,182	
GRAND TOTAL	\$5,911,350	\$6,000,172	Total increase 1.5%

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Other Expenses

Particular	2010/11	2011/12	Comments
Employee Benefits	\$1,526,650	\$1,554,045	25.9% of salaries
Employee Future Benefits	\$24,000	\$30,000	New ONA arbitration
Medical Staff	\$145,000	\$160,000	New Psychiatric Services
Med. Surg. Supplies	\$110,000	\$112,000	
Drugs	\$110,000	\$112,000	
Depreciation Equipment	\$390,000	\$355,000	Old equipment fully depreciated
Bad Debts	\$5,000	\$5,000	
TOTAL Other	\$2,310,650	\$2,328,045	1.0% increase

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Budgeted Supplies by Department

Department	2010/11	2011/12	Comments
Nursing - AC & Social Work	\$60,000	\$63,000	
Nursing - Long-Term Care	\$96,000	\$98,000	
Nursing - Emergency	\$39,000	\$42,000	New needle standards - MOL
Nursing - Out-Patient (includes foot care & telehealth)	\$21,000	\$20,000	
TOTAL Nursing	\$216,000	\$223,000	
Laboratory	\$200,000	\$206,000	
Radiology (includes ultra-sound)	\$51,400	\$53,000	
Pharmacy	\$5,600	\$6,000	
Physiotherapy & OT	\$31,000	\$31,000	
TOTAL Amb. Care	\$288,000	\$296,000	
Materials Management + CSR	\$27,000	\$40,000	New mandatory inspection - MOL
Housekeeping	\$59,000	\$60,000	
Laundry/Linen	\$20,000	\$22,000	
Food Services & Nutrition	\$197,000	\$210,000	New LTC compliance standards
Plant Maintenance & Operations	\$430,000	\$458,000	Electrical, water and security
TOTAL Support Services	\$733,000	\$790,000	
Administration	\$459,000	\$436,000	-5% Executive office expenses
Nursing Administration	\$10,000	\$10,000	
Admitting	\$3,000	\$3,000	
Health Records	\$22,000	\$23,000	
District Lab Program	\$38,800	\$39,000	
House Rentals and Clinic	\$120,200	\$123,000	
Temporary QI Coordinator		\$19,600	Surveys and education
TOTAL Other	\$653,000	\$653,600	
GRAND TOTAL	\$1,890,000	\$1,962,600	3.8% increase

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Purchased Services by Department

Department	2010/11	2011/12	Comments
Nursing - Acute Care	\$15,000	\$30,000	100% OPP security
Nursing - Long-Term Care			
Nurse Practitioner	\$6,000	\$6,000	
Nursing - Emergency			
O.P.P.	\$15,000	\$12,000	-20% OPP transfers
Nursing-Out-Patient (Telehealth)			
Nursing-Out-Patient (Foot Care)	\$5,000	\$5,000	
TOTAL Nursing	\$41,000	\$53,000	
Laboratory			
Radiology			
Radiology - Dictation	\$10,500	\$11,000	
Pharmacy			
Pharmacy Consultant	\$12,500	\$13,000	
Physiotherapy			
TOTAL Amb. Care	\$23,000	\$24,000	
Materials Management + CSR			
Housekeeping			
Laundry/Linen			
Food Services			
Plant Maintenance & Operations			
Bio Medicine	\$13,000	\$14,000	
TOTAL Support Services	\$13,000	\$14,000	
Administration - IT	\$2,000	\$2,000	
Administration - Finance	\$24,000	\$30,000	Correction from last year
Administration - HR	\$8,000	\$8,000	
Nursing Administration			
Admitting & Ward Clerks			
Health Records			
District Lab Program			
TOTAL Other	\$34,000	\$40,000	
GRAND TOTAL	\$111,000	\$131,000	18% increase

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REVENUE	2010/11	2011/12	Comments
MOHLTC Base Allocation	\$9,116,000	\$9,269,400	1.68% increase RAI, ECFAA (QI)
MOHLTC One-Time Funding	\$43,000	\$75,600	
In-Patients (out of province/country)	\$10,000	\$10,000	
Co-Payments (ccc, LTC & ALC)	\$415,000	\$420,000	
Differential (semi and private)	\$0	\$0	
Out-Patients (radiology, u/s, WSIB)	\$185,000	\$200,000	
Ambulance	\$7,000	\$8,000	
Food Services	\$21,000	\$22,000	
Rental Income	\$120,200	\$112,000	
Interest Income	\$55,000	\$60,000	
Amortization Equipment Grants	\$130,000	\$95,000	
Other Hospital Recoveries	\$175,800	\$180,000	
	<u>\$10,278,000</u>	<u>\$10,452,000</u>	
 EXPENSES			
Salaries & Wages	\$5,911,350	\$6,000,172	
Employee Benefits	\$1,526,650	\$1,554,045	
Employee Future Benefits	\$24,000	\$30,000	
Medical Staff Remuneration	\$145,000	\$160,000	
Medical & Surgical Supplies	\$110,000	\$112,000	
Drugs	\$110,000	\$112,000	
Amortization - Major Equipment	\$390,000	\$355,000	
Bad Debts	\$5,000	\$5,000	
Other - Supplies	\$1,890,000	\$1,962,600	
Purchased Services	\$111,000	\$131,000	
	<u>\$10,223,000</u>	<u>\$10,421,817</u>	
 Surplus (Deficit) Net	 \$55,000	 \$30,183	
 Other Votes			
Municipal Taxes	\$0	\$0	
Hospital On-Call Coverage	\$0	\$0	
Nakina	\$0	\$0	
Surplus (Deficit) Gross	<u>\$55,000</u>	<u>\$30,183</u>	